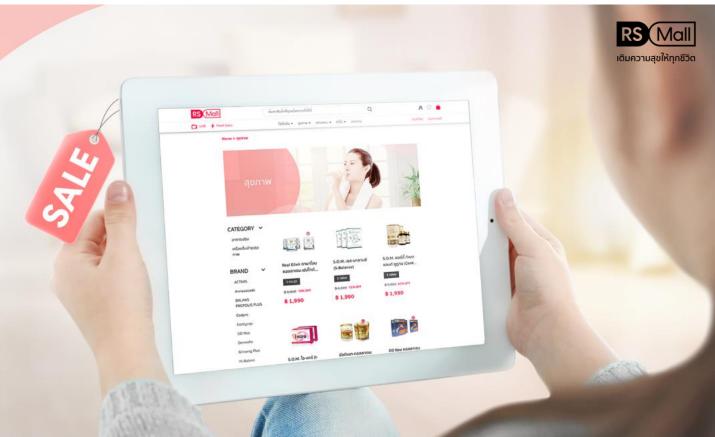


Agenda

- 3Q20 Financial Results & Performance
 - Business Outlook
 - Q&A

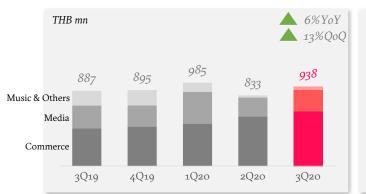


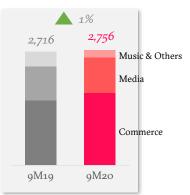




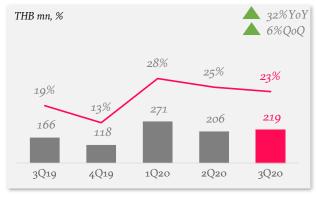
Financial Results

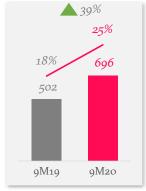
Revenue





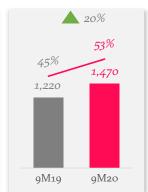
EBITDA & EBITDA Margin





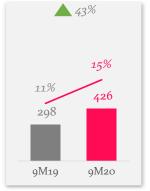
Gross Profit & Gross Profit Margin





Net Profit & Net Profit Margin





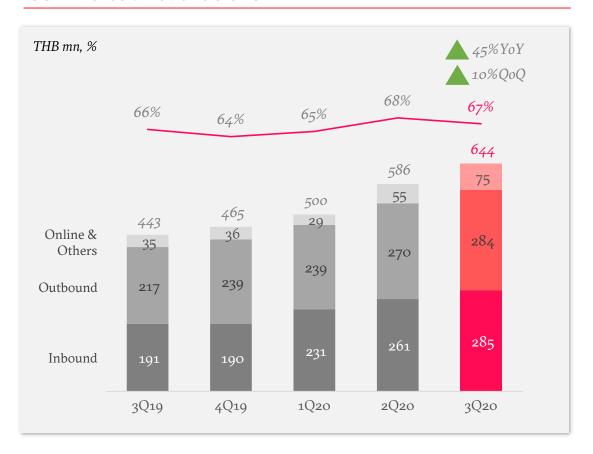
Proven Track Record of Success

- Highest revenue from commerce business, driven by lead management, a success of ads and product offering and an increase in technology adoption.
- Additional revenue with same cost from media and music businesses.
- Though SG&A rose from commissions and new office expansion, SG&A to Sales began to decrease thanks to better ad management from commerce business.



Commerce Performance

Commerce: Revenue & GPM



Key Highlights

Improved sales from all channels mainly from efficient use of ads and product offering

An expansion of implemented software tool called PDS

Effective marketing campaign and promotion

High gross margin maintained from own brand product selling

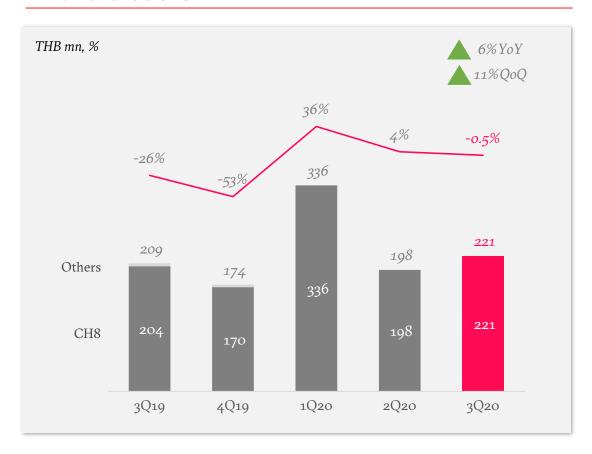






TV Performance

TV: Revenue & GPM



Key Highlights

While having a price competition and ADEX contraction by 12% (9M19 vs 9M20), CH8 continues to maintain sales momentum

Adaptability of Channel 8's sales and content production approaches (including content licensing of THB 50mn)

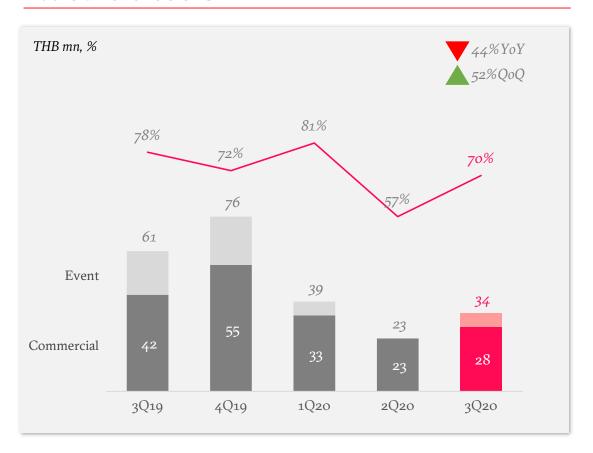
Higher production cost to boost CH8's ratings & benefits of license, USO and MUX fee reduction





Radio Performance

Radio: Revenue & GPM



Key Highlights

No.1 radio station for Easy Listening category and many more revenue from listener activities-related

Turning online music fans into commerce customers

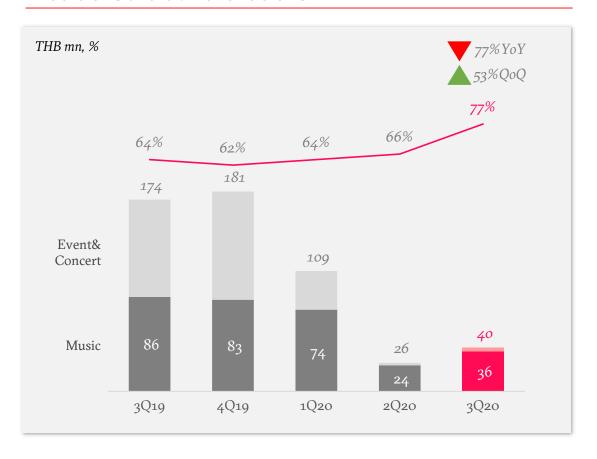






Music & Others Performance

Music & Others: Revenue & GPM



Key Highlights

Revenue from online platform, mainly over 50% from YouTube and follow by licensing

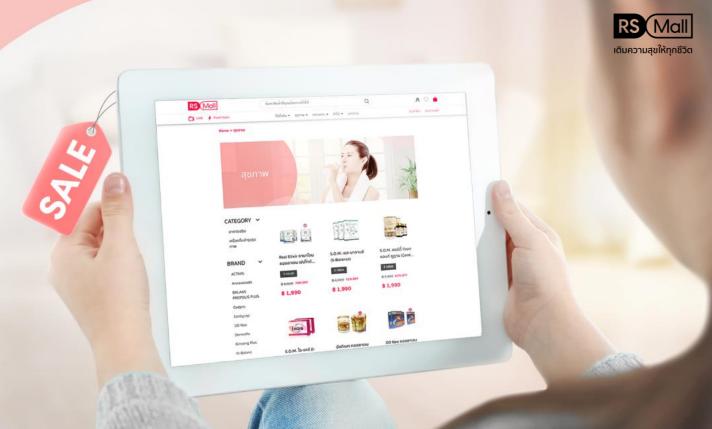
Benefits of resuming activities and artist management



Agenda

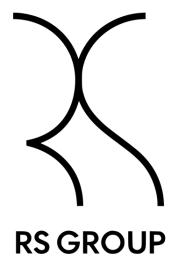
- 3Q20 Financial Results & Performance
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Business Outlook





- Sales channel & platform expansion
- New potential product launch
- A full scale of PDS implementation



- Additional revenue from original content remake
- Content licensing through online local & international markets



 An introduction of new artists / influencers to complete Star Commerce model



Commerce : Platform Expansion







TV Commerce



AMARIN workpoint

Digital & Satellite TV

RS Mall channel (PSI box channel 44)

E-Commerce











Online







Website & social media

Line official account

Modern trade & traditional trade





Offline



Commerce: Product Launch







No. of new SKU per month

2021: 110 SKU 47%

Health, home & lifestyle, gadget and beauty products



Commerce : PDS Progress

PDS Progress	3Q20	4Q20	2021
% of Reach-out customers	65%	80% <u>15</u> %	100% <u>^</u> 20%
Customer type: Purchase recency	Over 6 months to 3 years	+ 3 to 5 moths	+ Grade A customers & over 3 years
Benefits	 To receive quick feedbacks from customers Heightened proper responses 		

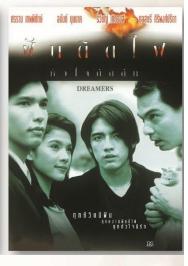


TV: Revenue Contribution through Online Platforms

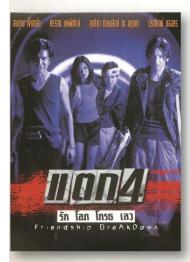
Romantic Drama







Action Drama







Additional revenues: 20% increase in 2021

- Additional revenue from original content remake
- Content licensing through online local
 & international markets e.g. China and
 Vietnam



Music : Content Management



Create **special projects** from content management **every quarter**



Music : Star Commerce Model



2x music production: 80 singles

New artists / influencers to complete Star Commerce model

Agenda

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